

## MEMORANDUM

**TO:** University Advancement & University Communications Committee  
Brian K. Holland, Chair  
Maurice D. Slaughter, Vice Chair  
P. Murry Pitts (ex officio)  
Andrew Hodge (ex officio)  
Juan M. Montero, IIMD  
Claire Wulf Winiarek  
Corrin Gillis (Faculty Representative)

**FROM:** Alonzo Brandon, Vice President for University Advancement  
Kimberly Osborne, Vice President for University Communications and Chief Marketing Officer

**SUBJECT:** University Advancement and University Communications Committee Meeting  
December 5, 2024 Agenda

The University Advancement and University Communications Committee of the Board of Visitors will meet December 5, 2024 from 3:00 p.m to 4:15 p.m.4: